United Nations Development Programme
Bratislava Regional Center

UNDP RBEC
Bratislava Regional Center

Minutes of the Local Project Advisory Committee Meeting

Date: 28 May 2007
Subject: Improving Human Development Literacy and Strengthening Capacities for Implementation of MDGs in Central, Eastern Europe and the CIS

1. Attendance

Name	Title
Mr. Jafar Javan	Chief, PSPD
Mr. Andrey Pogrebnyak	Assistant Director, BRC
Mr. Usman Akram	Evaluation Advisor
Mr. Geoff Prewitt	OIC Poverty Practice
Ms. Keti Chachibaia	Regional Advisor
Ms. Simona Petru	EU Programme Associate
Mr. Jacek Cukrowski	MDG Advisor, Poverty Practice
Ms. Susanne Milcher	Poverty Reduction Specialist
Mr. Parviz Fartash	Senior Programme Manager, RBEC NY
Ms. Oksana Leshchenko	Chernobyl Coordinator, RBEC NY

2. **Secretary of the meeting: Ms. Susanne Milcher**

3. **Project Proposal is presented by: Mr. Jacek Cukrowski, Ms. Susanne Milcher**

4. **Background information on the project:** Sustainable human development is an area often perceived as UNDP's trade mark. However **it is not always sufficiently internalized** and its meaning is not clearly understood beyond UNDP. As a result **human development is not sufficiently mainstreamed**. Largely it is due to the insufficient link between "sustainable" (usually perceived in the context of environmental sustainability) and "development" (usually perceived in terms of poverty reduction). The two concepts complement each other in the sustainable human development paradigm but this complementarity is not always properly understood and internalized in policy practice. This asymmetry between the potential utility of the concept of sustainable human development as an overarching conceptual framework and its practical impact at policy-making level becomes particularly acute when national and local governments need to focus on MDG agenda. If the concept of sustainable human development is not properly internalized, Millennium Development Goals may fall in a similar trap. Governments have committed to them, indicators are set, and reports are being produced. However despite efforts in this regard, progress in mainstreaming MDGs in policy practice is yet modest.[1] Unless internalized in policy making and mainstreamed across the whole policy cycle, at central and local levels, MDGs may turn into set of hollow slogans without real impact on development priorities.

- Estimated project budget: US$ 475,000
- Total requested from UNDP: US$ 475,000
- Planned project duration: June 2007 – December 2009
- Target groups: A wide range of partnerships at the level of four RBEC sub-regions
- Major expected results: 1/Improved national capacities for statistical data collection for HD and MDGs monitoring, including disaggregated statistics, and for the use of statistical data in policy making. 2/Improved understanding of a wide range of stakeholders on the concept, policy use and

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[1] This is the reason behind the increasing priority of MDG support that is supposed exactly to mainstream MDGs in practice, rolling them out into development strategies.

practical application of human development and MDGs at various levels. 3/Supported and strengthened CoP of practitioners working in the area of HD and MDGs. 4/Jointly elaborated and disseminated HD and MDG related knowledge products within the CoP

- Covered territory: RBEC Region
- Major counterparts of the project: Human Development and MDG Focal Point in the Country Offices of the RBEC Region, HDRO
- Suggested project execution modality: DEX

The LPAC meeting from 24/01/2007 suggested to revise the project document to simplify the language and to focus more on the MDGs. These changes have been reflected. Further, the LPAC members suggested consulting the project with COs to reflect their demands as well as linkages to their country initiatives. Therefore, a CoP meeting for HD/MDG focal points with participation of the HDRO has been organized on 3-5 May 2007 where the project was extensively discussed among the participants. Based on their comments and suggestions, the activities and outputs have been revised. Outputs are reduced to four and total budget has been reduced to $475,000. The focus has shifted towards CoP needs and reflects better their ongoing country initiatives.
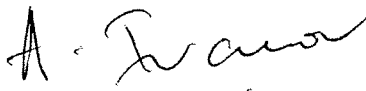
5.   Summary of LPAC member comments

- The document is much better and more concise compared to the previous version.
- Usman Akram had commented on the monitoring framework and the changes had already been reflected before the meeting.
- The logframe and monitoring framework is very logical and project document overall is very good.
- Project implementation should be closely aligned to other practice activities, especially to the MDG Support Services project. Both projects have been jointly discussed at the CoP meeting and joint activities are planned.
- The close link to the HDRO and joint activities with NY as well as the CoP was very much welcomed.
- The three year timeframe was welcomed but it was suggested to plan resource mobilization parallel to TRAC funding.
- Overall project management is with Andrey Ivanov as the sub-practice manager but responsibilities of the individual activities are shared between sub-practice members based on the individual area of expertise. The project reflects the sub-practice's vision and workplan.
- RBEC inquired on how the HD and MDG CoP fits into the overall architecture of the CoPs and whether CoPs have currently some ToRs? Response: the HD/MDGs CoP does not overlap with other CoPs. It is linked, related to their work. Regarding the scope of work and ToR, we have a clear scope of work but not explicit ToR yet.
- RBEC proposed to include Senior Programme adviser from NY into the Project Board, as agreed during some previous LPAC. This should improve the interaction and communication between BRC and NY on this project. This change was made in the project document and Andrey Ivanov started to communicate with NY on who will be on the Board.
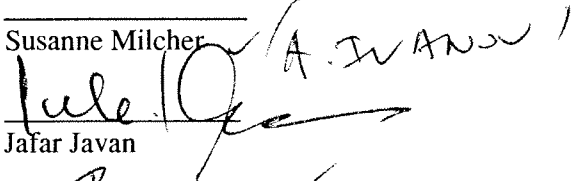
6.   Final LPAC recommendation:
The project document was endorsed by the LPAC members.

Prepared by:
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Susanne Milcher

LPAC minutes are approved by:
(Chairperson of the meeting)   Jafar Javan

LPAC Recommendation is approved by:
Ben Slay, BRC Director

United Nations Development Programme

Europe and the CIS Bratislava Regional Center

Project Document

Improving Human Development Literacy and Strengthening Capacities for Implementation of MDGs in Central, Eastern Europe and the CIS

Brief Description

The objective of the project is to constitute appropriate project environment within which individual sub-practice activities related to human development and MDGs will be better coordinated, mutually reinforced and responding adequately to CO needs in terms of HD and MDGs support. It will highlight more clearly the human development dimensions of individual sub-practices work and will make possible the consolidation of the support for the COs in regards of HD and MDGs. Given the fact that the project will encompass also in-depth research on human poverty, its results will also help maintaining BRC competitiveness as relevant substantive actor in the field.

Most of the project components will be demand-driven providing specific support upon demand from country offices. In particular, the project will focus on four major dimensions:

1. Improved national **capacities for improved statistical data collection** for HD and MDG monitoring, including disaggregated statistics, **and for the use of statistical data** in policy making.
2. Improved **understanding** of a wide range of stakeholders **on the concept, policy use and practical application of Human Development and MDGs** at various levels.
3. Supported and strengthened **CoP of practitioners working in the area of HD and MDGs**
4. Jointly elaborated and disseminated **HD and MDG related knowledge products within the CoP**

The project will have a set of outputs at PSPD level contributing to the two major Core Results of service line 1.1, "MDG country reporting and poverty monitoring" (in particular, Core Results "Statistical capacities and analytical processes for regular MDG reporting established" and "HDRs prepared addressing national priority issues"). The project will also contribute to service line 1.2, "Pro-poor policy reform to achieve MDG targets". In its entirety the project will help develop national capacities to address development challenges in a sustainable human development context and thus achieve the MDGs.

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I.   Background

The challenges of sustainable human development in countries of Central Europe and the CIS have proved to be difficult in light of overall development trends since 1990. The UN Millennium Summit in September 2000 offered an opportunity to place these countries development challenges in the global context. Issues critical for poverty alleviation and sustainable human development were outlined in the Millennium Declaration[1] and summarized in the Millennium Development Goals (MDGs).[2] Since in the most of post-communist countries some of the targets set on the global level have been already achieved several years ago and many of them do not reflect development needs of these countries, most of post-communist states responded to the global challenges by adopting the MDG agenda and adapting it to national specifics. When adapted to national circumstances, MDGs can be applied, even in relatively well developed the new EU member states. National MDG agendas identifying countries' specific challenges and development targets were produced in 28 countries of Central and Eastern Europe (CEE) and the Commonwealth of Independent States (CIS) countries.[3]

Sustainable human development is an area often perceived as UNDP's trade mark. However **it is not always sufficiently internalized** and its meaning is not clearly understood beyond UNDP. As a result **human development is not sufficiently mainstreamed**. Largely it is due to the insufficient link between "sustainable" (usually perceived in the context of environmental sustainability) and "development" (usually perceived in terms of poverty reduction and economic growth). The two concepts complement each other in the sustainable human development paradigm but this complementarity is not always properly understood and internalized in policy practice. This asymmetry between the potential utility of the concept of sustainable human development as an overarching conceptual framework and its practical impact at policy-making level becomes particularly acute when national and local governments need to focus on MDG agenda. If the concept of sustainable human development is not properly internalized, Millennium Development Goals may fall in similar trap. Governments have committed to them, indicators are set, and reports are being produced. However despite efforts in this regard, progress in mainstreaming MDGs in policy practice is also modest yet.[4] Unless internalized in policy making and mainstreamed across the whole policy cycle, at central and local levels, MDGs may turn into set of hollow slogans without real impact on development priorities.

There is a lot of experience generated at country level, both within UNDP COs and with other partners. This experience can – and should – be shared and utilized better. **Effective community of practitioners working in the area of HD and MDGs is necessary** for this. Establishing and managing such a community will be an important instrument for mainstreaming HD and MDGs.

Apart from substantive aspects, implementing such a project is a challenging task also from administrative perspective. Clear delineation of roles and responsibilities between BRC and COs is crucial. Being of regional nature, **the project will provide "on-demand" support for CO level implemented activities with regional applicability** and potential for replication in other countries of the region. In this regard the support provided within the project will be

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[1] See www.un.org/millennium/declaration/ares552e.htm.

[2] See www.undp.org/mdg.

[3] See the report available at http://europeandcis.undp.org.

[4] This is the reason behind the increasing priority of MDG support that is supposed exactly to mainstream MDGs in practice, rolling them out into development strategies.

complementing activities defined and reflected in country-based projects. The support from BRC within the umbrella project will be thus complementing (matching) country-level projects with regional significance.

Following the considerations outlined above, the project pursues for following structure. The first component of the project addresses broad aspects of HD and MDG statistical data issues. It will focus on *enhancing national capacities for HD and MDG data production and usage in policy making*. This would include also wider production and dissemination of disaggregated data by vulnerable groups and sub-national administrative unit addressing wide range of challenges related to HD and MDG statistics, targeting both the supply side (assisting the production of better and more relevant data) and demand side (improving the understanding of HD and MDG statistics among users and in particular policy-makers).

It is necessary to mention that the support under this output will not be substituting National Governments budgetary commitments in regards to data production but takes into account their budget limitations in piloting new methodologies in the area of poverty monitoring and social inclusion. Efforts and resources will be devoted to complementing governments' effort in the area of HD/MDG data production, particularly with regards to the preparation of new census round.

Understanding what human development means in practice and how policies can be consistent with human development paradigm is a necessary precondition for sustainable policy alleviation. Thus the second component will focus on *improving understanding of stakeholders (students, civil society, policy makers) of Human Development and MDGs*. This component will address the deficits in understanding and applying the concept of sustainable human development to development challenges in the region. It will consist of several mutually reinforcing components.

There is a lot of experience generated at country level, which can – and should – be shared and utilized better. Effective community of practitioners working in the area of HD and MDGs is necessary for this. Establishing and managing such a community will be an important instrument for mainstreaming HD and MDGs. Therefore the *third component of the project aims at supporting and maintaining the CoP practitioners working in the area of HD and MDG*

BRC can be supportive in the process of experience conceptualization and knowledge sharing. Regional Centre within the frame of *component four will support the elaboration and dissemination of HD and MDG related knowledge products*. Although this is integral part of Output 3, elaboration of KM products is seen as a separate area of activities given its specific focus on research. The products elaborated under this component will be instrumental for replicating of existing projects to other countries facing similar challenges. The KM products thus will serve as basis designing of specific project at country level.

II. Strategy

By strengthening capacities of UNDP country offices, enhancing national capacities, and advocating for human development and MDGs at the country and regional level, the project is expected to improve understanding of poverty in the countries of the region, increase awareness of human development and MDGs at country and local levels, enhance MDG monitoring capacity, help Governments and local authorities internalize MDGs into their policies and policy planning process, and provide a know-how for implementation of MDGs at local level.

In order to increase understanding of factors determining human development and assist the elaboration of effective approaches for poverty alleviation within the human development paradigm, a comprehensive approach is needed that combines both research, training, knowledge sharing, regional dialogue with policy makers, donors and other stakeholders. This is why **the project will be an umbrella under which a set of specific sub-projects (activities) will be mutually complementing and reinforcing each other.**

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The objective of the project is to constitute appropriate project environment within which individual sub-practice activities related to human development and MDGs will be better coordinated, mutually reinforced and responding adequately to CO needs in terms of HD and MDG support. It will highlight more clearly the human development dimensions of individual sub-practices work and will make possible the consolidation of the support for the COs in regards of HD and MDGs. Given the fact that the project will encompass also in-depth research on human poverty, its results will also help maintaining BRC competitiveness as relevant substantive actor in the field.

Upon demand from country offices the project will focus on four major dimensions:

1. Improved national capacities for improved statistical data collection for HD and MDG monitoring, including disaggregated statistics, and for the use of statistical data in policy making.
2. Improved **understanding** of a wide range of stakeholders **on the concept, policy use and practical application of Human Development and MDGs** at various levels.
3. Supported and strengthened **CoP of practitioners working in the area of HD and MDGs**
4. Jointly elaborated and disseminated **HD and MDG related knowledge products within the CoP**

The project has been developed in close consultations with UNDP COs and activities identified are in line with their needs and priorities. The project is viewed as a concerted effort involving the NHDR and MDG focal points coordinated by BRC Poverty Practice and linked to other initiatives, such as regional *MDG Support (MDGS)* project[5] implemented by MDG and Human Development Sup-Practice, *Economic Policy Institutes Network (EPIN)* organized by Civic Engagement Sub-Practice, *Growing Sustainable Business* project implemented by Private Sector Development Sub-Practice, collaboration with the Oxford University and UNDP VDA on teaching HD, other UNDP initiatives, such as, e.g., *Capacity 2015* program (implemented in BRC by Democratic Governance Practice). *Implementation of the project will require a deep involvement of all the members of Poverty Reduction Practice, including the Human Development Report Office at UNDP HQs.* Most importantly, however, the project will also require full partnership with national UNDP offices, local authorities/stakeholders and donor organizations. *Its major purpose is to structure the "on-demand" support for the COs in the region in the area of HD and MDGs and utilize the experience generated at country level.*

III. Project components

The project will have the following major outputs:

Output 1: National capacities for HD and MDG data production and usage in policy making enhanced, including capacity to produce data disaggregated by vulnerable groups and sub-national administrative units

In this component the project will address wide range of challenges related to HD and MDG statistics, targeting both the supply side (assisting the production of better and more relevant data) and demand side (improving the understanding of HD and MDG statistics among users and in particular policy-makers). Support under this output will not be substituting National Governments budgetary commitments in regards to data production but takes into account their budget limitations in piloting new methodologies

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[5] Project "Rolling out the MDG Support to Poverty Reduction Strategies in Europe and the CIS", approved in January 17, 2007.

in the area of poverty monitoring and social inclusion. Efforts and resources will be devoted to complementing governments' effort in the area of HD/MDG data production, particularly with regards to the preparation of new census round. It particular, this component of the project will envisage:

- On demand regional and national workshops and trainings with the aim to improve **capacity of data producers** – national statistical offices and administrative data producers – to regularly collect and disseminate HD/MDG and social inclusion data with relevant breakdowns in full compliance with the fundamental principles of official statistics and EU code of practice on statistics, to calculate HDI (Human Development Index) and PPP (Purchasing Power Parity) in countries they do not exist or existing ones are out-dated.

- Assistance in consolidating and making available of data from various sources (administrative records, line ministries, statistical offices); improve the cooperation between national level data producers and international organizations.

- On demand regional and national workshops and trainings with the aim to improve **statistical capacity of data users** to properly use statistics for targeted and tailored policy making and monitoring, including evidence based budgeting and planning; use disaggregated statistics in national development strategies and PRSPs; under this component analytical skills of people from think-tanks/ministries will be built.

- On demand support to establishing DevInfo in national structures for better dissemination of HD/MDG or social inclusion data and monitoring of national or local development strategies

- Establish a **disaggregated poverty data repository** – design a structure of **poverty mappings** (spatially disaggregated database) with additional dis-aggregations, for example by sex or ethnicity where possible

- Support the development and maintenance of **national databases** of HD and MDG indicators, which can be contributing to a **regional data base on HD and MDG indicators** („one-stop shop" on HD statistics integrating publicly available data sources as well as data derived from the national statistical offices); enhancing the data base with additional levels of dis-aggregation that would provide opportunities to monitor progress in SHD and MDGs at sub-national levels is an essential component for an evidence-based policy making, and a key for development of targeted and regionally tailored policy interventions.

Implementing the activities above will enhance the data producers' and users' capacity to understand and apply HD/MDG and social inclusion data, construct nationally-relevant MDG indicators and monitor progress on MDGs. It will provide opportunities for constructing comprehensive data products like poverty maps that can be the basis for in-depth project follow-ups at national and local levels. Finally, it will provide opportunities for exchange of views and information with development actors in countries facing similar development challenges.

Output 2: Improved understanding of stakeholders (students, civil society, policy makers) of Human Development and MDGs

Understanding what human development means in practice and how policies can be consistent with human development paradigm is a necessary precondition for sustainable policy alleviation. Thus the project will address the deficits in understanding and applying the concept of sustainable human development to development challenges in the region. It will consist of several mutually reinforcing components. In particular, the project will include the following activities that would contribute to this output:

- Building Education Network in Development Economics to increase capacity in Human Development and Development Economics in Universities in countries of the region and in particular, support the elaboration and introduction of **new curriculum into the country-level Universities**.

- **Summer courses** (up to two-weeks designed for academics and mid-level policy-makers) in one of the partnering academic institutions (replicating the experience of the Summer course on "Sustainable HD and MDGs" in Budapest with CEU in 2006).

- On-demand support in translation of important HD and MDG literature into local languages and vice versa

- Localizing MDGs: replication of the training *"Localising MDGs. Opportunity for local leaders"* in CIS countries (the training was prepared and tested in Central Asia sub-region in 2006) with the focus on poverty mapping on the local level;

- Intensive training slots (3-5 days) for policy-makers on HD and MDGs implemented within the frameworks of Civil Service Institutes and other existing frameworks for professional re-qualification at country level;

- On demand workshops for policymakers on social inclusion policymaking

Implementing the activities above the project will improve policy-makers' awareness of the importance of HD/MDGs in their country contexts. It will improve opportunities for localizing MDGs, for acquiring and sharing knowledge both at academic and at practical levels. It will also improve the cooperative links between different actors involved in HD and MDGs issues providing opportunities for 'cross-fertilization' – i.e. exchange of experience from different sectors.

Output 3: Supported and strengthened CoP of practitioners working in the area of HD and MDG

There is a lot of experience generated at country level, which can – and should – be shared and utilized better. Effective community of practitioners working in the area of HD and MDGs is necessary for this. Establishing and managing such a community will be an important instrument for mainstreaming HD and MDGs. Under this component the following activities will be carried out:

- On demand Training and mentorship for newcomers on HD and MDGs issues (basics and regional specificities) and translation of necessary mandatory readings/trainings into Russian

- Maintaining the CoP network

- CoP meetings on regular basis (both general and thematic when necessary)

- On-demand secondment of staff from COs to Bratislava RC on a rotation basis providing the opportunity for colleagues from COs to work with the "HD, MDGs and poverty monitoring" sub-practice, gain experience and share their knowledge beyond their direct areas of responsibilities in the respective countries; promoting expert exchanges through the expert exchange scheme

- Revision of NHDRs and MDGRs on a regular basis, both using in-house expertise and hiring outside consultants;

- On-demand assistance to COs in mainstreaming NHDRs into policy practice in the form of follow-up activities after the launch of the NHDRs, both in the countries and in regional context;

- Support to regional and global HD-related events – elaboration of regional HDRs, exchange of experience and inputs with the Global HDR team, Oxford Course on Human Development, inputs to HDRO "NHDR Awards" etc.

By implementing the activities above the project will improve HD and MDGs focal points cooperation. This group of professionals will act like a team utilizing the opportunities that the structure of UNDP (with country and regional level presence) provides for advancing the issues of HD and MDG.

Output 4: Jointly elaborated and disseminated HD and MDG related knowledge products

BRC can be supportive in the process of experience conceptualization and knowledge sharing. Although this is integral part of Output 3, elaboration of KM products is seen as a separate area of activities given its specific focus on research. The products elaborated under this component will be instrumental for replicating of existing projects to other countries facing similar challenges. The KM products thus will serve as basis designing of specific project at country level. The specific activities under this component will include:

- Codify methodologies and experience in the area of HD/MDG monitoring and vulnerability for replication in the region

- Elaboration and testing of methodology for "human development and MDG audits" of local and national policies

- Inventory of projects and policies targeting vulnerability issues

IV. Management Arrangements

The project will be managed and implemented by the Bratislava Regional Centre within the delegated Direct Execution (DEX) authority, in line with the UNDP Programming for Results Management User Guide. The Project manager (a Poverty Practice appointed staff) will be responsible for overall management, backstopping and monitoring of the project. Task managers will be appointed from amongst the advisors of the Poverty Practice according to their area of specialization to implement individual specific activities on the project as defined in RRF.

Given the fact that the project will be largely demand-driven (most of the individual activities will respond to COs requests), the financial allocations for individual activities within the four outputs cannot be exactly estimated. This is why the project budget provides allocations for overall cost of individual outputs within which individual the CO-support oriented activities will be updated depending on the specific request.

No fixed country financial allocations are envisaged within the project. Individual requests will be met following transparent criteria such as:

1. Cost-sharing – the umbrella project cannot cover 100% of certain activity at CO level. At least 50% cost-sharing from the COs will be required.

2. Relevance for replication in the region – individual activities implemented at CO level within the umbrella project should have regional applications and should be suitable for replication in other countries of the region.

3. The activity needs to be linked to ongoing Country Programme initiatives

All individual activities' allocations will be done in transparent manner and the HD&MDG CoP members will be informed about individual decisions and the arguments behind them.

A *Project Board* will be established to take responsibility for making strategic direction of the report decisions and executive management decisions for a project when guidance is required by the Project manager, including approval of project revisions. The Project Board will be comprised of the Bratislava Regional Centre's Poverty Practice Manager, HD advisor and MDG advisor, RBEC Senior Programme Advisor and representatives of COs (HD/MDG focal points from Serbia, Bulgaria, Azerbaijan and Uzbekistan). The Group's key roles will be as follows:

(a) *Executive role* will be performed by the BRC HD advisor.

(b) *Senior Supplier role* will be held by the BRC's HD Advisor and RBEC Senior Programme Advisor; and

(c) *Senior Beneficiary role* will be held by the Country Offices.

In addition and independently from the Project Board's roles two other roles will be important for the smooth project implementation:

(a) The *Project Assurance role* will support the Project Board by carrying out objective and independent project oversight and monitoring functions. During the Running a Project process, this role will ensure that the appropriate project management milestones are managed and completed. The Bratislava Centre will designate a person to provide this oversight as part of the corporate obligation.

(b) The *Project Support role* will be performed by the Poverty Practice program assistants and the Centre's Management Support Unit (MSU) to provide project administration and management support to the Project manager.

V. Monitoring and Evaluation

Within the annual cycle

- Quarterly progress reports shall be submitted by the Project Manager to the Project Board through Project Assurance, using the standard report format available in Atlas.

- an Issue Log shall be activated in Atlas and updated by the Project Manager to facilitate tracking and resolution of potential problems or requests for change

- a Risk Log shall be activated in Atlas and quarterly updated by reviewing the external environment that may affect the project implementation. Initial inputs shall be provided by the Project Manager. Task managers will take the responsibility to validate the risk to be entered in the system.

- a Communication and Monitoring Plan shall be activated in Atlas and updated to track key management actions/events

- A quality Log shall record progress towards the completion of activities, using the Atlas Activity Definition page. Initial inputs shall be provided by the Project Manager. Task managers will take the responsibility to update information in the quality log.

<u>Annually</u>

- To complement the above, an annual project review will be conducted during the fourth quarter of year as a basis for assessing the performance of the project. In the last year, this review will be a final assessment. This review will involve all key project stakeholders and the Implementing Partner, and focus on the extent to which progress is being made towards outputs, and that these remain aligned to appropriate outcomes. The review will be structured by a set of common standards, and will be subject to spot external quality assurance assessments. This review should update output targets and results achieved in Atlas.

VI. *Legal Context*

This regional project document shall be the instrument referred to as such in Article I of the Standard Basic Assistance Agreement (SBAA) between the Governments participating and the United Nations Development Programme. The administration of the project shall be governed by UNDP rules and procedures as defined in the UNDP Programming for Results Management User Guide.

VII. Risks Log

#	Description	Category	Impact & Probability	Countermeasures / Mngt response	Owner	Author	Date Identified	Last Update	Status
1	Project budget funding is not 100% secured - poor fund-raising record	Organizational /operational	Implementation of some activities slow down, deadlines not met P = 3	Negotiations with concerned donors are to be held. C/s and parallel funding MoUs to be signed. Co-sponsoring by respective COs and in-country interested donors' community	Senior Supplier	HD/MDG Advisors, BRC	January 2007,	May 2007, CoP meeting in Turkey	In progress
2	Competition from other similar programs (in the academic aspects of the project) too high	Operational Organizational	The umbrella project sets long-term objectives and is one of its kind for the region P = 1	HDRO will explore the possibility to replicate the project in other RBEC regions When possible, cooperation with actors involved in similar projects will be sought	Senior Executive	BRC HD/MDG Advisors, and HDRO	March, 2007	May 2007, CoP meeting in Turkey	In progress
3	Project staff turnover (generated experience and institutional memory lost)	Organizational	There is a threat that the composition of the current project board/HD-MDG CO focal points may be effected by a heavy staff turn over P = 2	Each assigned position is to be back-upped by an alternative candidature	Senior Executive	BRC HD/MDG Advisors, CoP HD/MDG practitione rs from the COs		May 2007, CoP meeting in Turkey	The web-portal / blog will be introduced for CoP network
4	Coordinating too many actors proves difficult	Operational Organizational	P = 1	The CoP WP and communication strategy will eliminate the threat of poor coordination points.	Senior Supplier	BRC HD/MDG Advisors, CoP HD/MDG practitione rs from the COs		May 2007, CoP meeting in Turkey	Coordination action was discussed at the Community of Practice meeting in May 2007 by and between HQs, BRC and HD/MDG focal

VIII. Project Results and Resource Framework

Intended Outcomes : COs, policy makers and CSOs have improved statistical and analytical capacities in respect of MDG and HD monitoring

Outcome indicator:

No. of Statistical Offices (SOs) producing and disseminating disaggregated data; No of countries applying BRC methodologies in monitoring MDG/HD, Number of universities introducing HD courses into the teaching schemes; Number of (local) development policies in countries of the region that are in line with HD philosophy and MDGs; Number of countries implementing HD audit methodology

Applicable MYFF Service Lines: 1.1, "MDG country reporting and poverty monitoring" and 1.2, "Pro-poor policy reform to achieve MDG targets"

Partnership Strategy:

A wide range of partnerships is required and envisaged at the level of four RBEC sub-regions as well as HDRO in sharing ideas and work, and sharing results.

Project title and ID: Improving Human Development Literacy and Strengthening Capacities for Implementation of MDGS in Central, Eastern Europe and the Commonwealth of Independent States

Intended Outputs	Output Targets	Indicative Activities	Responsible parties[6]	Inputs
				Total for output: $ 135,000[7]
Output 1: National capacities for HD and MDG data production and usage in policy making enhanced, including disaggregated data by vulnerable groups and sub-national administrative units	**2007:** • Statistical support provided to at least 2 COs **2008:** • Methodologies for data disaggregation implemented in two additional countries in the region • Disaggregated open-source data repository in place **2009:** • Disaggregated open-source data repository updated	1.1 On demand regional and national workshops and trainings with the aim to improve **capacity of data producers** – national statistical offices and administrative data producers – to regularly collect and disseminate HD/MDG and social inclusion data with relevant breakdowns in full compliance with the fundamental principles of official statistics and EU code of practice on statistics	CoPs, AI, SM, JK	TBD
Baseline: • Capacities and statistical data necessary for HD and MDG monitoring available mostly for national aggregates • Methodologies for data disaggregation are not implemented • National and local policies do not reflect MDGs **Indicators:**		1.2 On demand assistance will be provided in consolidating and making available of data from various sources (administrative records, line ministries, statistical offices); improve the cooperation between national level data producers and international organizations	CoP, AI, JK, SM, VM	TBD

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[6] AI – Andrey Ivanov, SM – Susanne Milcher, JC – Jacek Cukrowski, VM – Vladimir Mikhalev, GV – Gina Volynsky, DG – Dafina Gercheva, ST – Sanjarbek Tursaliev, JK – Jaroslav Kling, TS – Tim Scott, COP – Community of Practice of HD/MDG practitioners

[7] As described in the 'Management arrangements', the total amounts for the outputs are indicated and not the amounts for the individual activities because the latter would depend on the demands from the COs.

• Number of countries that have capacities to monitor HD and MDGs at sub-national level • Methodologies for data production are up to international standard (numbers per country) • Disaggregated open-source data repositories in place	1.3. On demand regional and national workshops and trainings with the aim to improve **statistical capacity of data users** to properly use statistics for targeted and tailored policy making and monitoring, including evidence based budgeting and planning; use disaggregated statistics in national development strategies and PRSPs; under this component analytical skills of people from think-tanks/ministries will be built.	CoP, AI, VM, JK, SM
	1.4 On demand support to establishing DevInfo in national structures for better dissemination of HD/MDG or social inclusion data and monitoring of national or local development strategies;	CoP, JK
	1.5 Establish a **disaggregated poverty data repository** – design a structure of **poverty mappings** (spatially disaggregated database) with additional disaggregating, for example by sex or ethnicity where possible	JC, JK
	1.6 On-demand support in development and maintenance of **national databases** of HD and MDG indicators, which can be contributing to a **regional data base on HD and MDG indicators** („one-stop shop" on HD statistics integrating publicly available data sources as well as data derived from the national statistical offices); enhancing the data base with additional levels of disaggregation that would provide opportunities to monitor progress in SHD and MDGs at sub-national levels is an essential component for an evidence-based policy making, and a key for development of targeted and regionally tailored policy interventions	CoP, AI, JK
		Total for output: $150,000
Output 2: Improved understanding of stakeholders (students, civil society, policy makers) of human development	2007: • One Summer course conducted with	
	2.1 Building Education Network in Development Economics to increase capacity	AI, SM, JC

and MDGs Baseline: HD paradigm not sufficiently understood by stakeholders	CEU and at least 25 people trained • HD education in at least 2 countries supported • Localized MDGs advocated at two international events	in Human Development and Development Economics in Universities in countries of the region and in particular, support the elaboration and introduction of **new curriculum into the country-level Universities**		
Research on SHD still tends to be clustered into separate dimensions with "sustainable development" oscillating around environmental aspects and other development topics – around traditional "development economics"	2008: • One Summer course conducted with CEU and at least 25 people trained • HD education in at least 2 countries supported	2.2 **Summer courses** (up to two-weeks designed for academics and mid-level policy-makers) in one of the partnering academic institutions (replicating the experience of the Summer course on "Sustainable HD and MDGs" in Budapest with CEU in 2006).	BRC , CoP	
Indicators:	• Training curricula integrated into the Civil Service Institute of at least one country	2.3 On-demand support in translation of important HD and MDG literature into local languages and vice versa	AI, JC	
• Number of policy-makers who successfully passed HD and MDGs trainings	• Localized MDGs advocated at two international events	2.4. Localizing MDGs : replication of the training "Localising MDGs. Opportunity for local leaders" in CIS countries (the training was prepared and tested in Central Asia sub-region in 2006) with the focus on poverty mapping on the local level;	JC, VM	
• New Curriculum elaborated • Number of Universities that joined the network	2009: • One Summer course conducted with CEU and at least 25 people trained			
• Number of local leaders trained to implement MDGs at local level	• HD education in at least 2 countries supported • Training curricula integrated into the Civil Service Institute of at least one country	2.5. Intensive training slots (3-5 days) for policy-makers on HD and MDGs implemented within the frameworks of Civil Service Institutes and other existing frameworks for professional re-qualification at country level;	JC, VM	
		2.6. On demand workshops for policymakers on social inclusion policymaking	SM, VM	
				Total for output: $98,000
Output 3: Supported and strengthened CoP of practitioners working in the area of HD and MDG Baseline:	2007, 2008, 2009: • Mentorship on HD and MDG concepts and their application in practice provided for new CO focal points each year	3.1 On demand Training and mentorship for newcomers on HD and MDGs issues (basics and regional specificities) and translation of necessary mandatory readings/trainings into Russian	AI, JC, SM	

• UNDP and other UN family organizations need regular update on latest development in HD and MDG area and need improvement of their skills and knowledge • NHDR teams often need support to bring the HD analysis closer to policy practice **Indicators:** • Number of staff from COs that has passed trainings on HD/MDG issues • Number of CoP meetings organized • Number of CO staff taking secondment at BRC	• At least one CoP meeting organized each year • CoP Network established and maintained • At least one persons from COs seconded to "HD, MDGs and poverty monitoring sub-practice" each year or used as expert in other CO • At least 5 NHDRs reviewed by HD advisor every year • Inputs from the sub-practice provided to at least one publication/event at HQ level (Global HDR or other) each year	3.2 Community of Practice 3.2.1 Maintaining the CoP network 3.2.2 CoP meetings on regular basis (both general and thematic when necessary)	CoP, AI, JC, SM, JK
		3.3 On-demand secondment of staff from COs to Bratislava RC on a rotation basis providing the opportunity for colleagues from COs to work with the "HD, MDGs and poverty monitoring" sub-practice, gain experience and share their knowledge beyond their direct areas of responsibilities in the respective countries; promoting expert exchanges through the expert exchange scheme	AI, JC, CoP
		3.4 NHDRs and MDGRs 3.4.1 Revision of NHDRs and MDGRs on a regular basis, both using in-house expertise and hiring outside consultants; 3.4.2 On-demand assistance to COs in mainstreaming NHDRs into policy practice in the form of follow-up activities after the launch of the NHDRs, both in the countries and in regional context;	AI, JC
		3.5 Support to regional and global HD-related events – elaboration of regional HDRs, exchange of experience and inputs with the Global HDR team, Oxford Course on Human Development, inputs to HDRO "NHDR Awards" etc.	AI, JC, TS
			Total for output: $92,000

Output 4: Support the elaboration and dissemination of HD and MDG related knowledge products; **Baseline:** • Knowledge of poverty in the region is still superficial with the subject mostly being addressed in monetary terms	**2007:** • Thematic note on Social inclusion and HD elaborated • Regional HDR report on "Vulnerability of people PLWHIV" elaborated • Inventory of vulnerability projects	4.1 Codify methodologies and experience in the area of HD/MDG monitoring and vulnerability for replication in the region	AI, SM, JC, JK
• The human development impact		4.2 Elaboration and testing of methodology for "human development and MDG audits"	AI, SM, GV

assessment (HD audits) of policies at local and central level is not applied in the region Indicators: • Number of background papers on disaggregated analyses of dimensions and determinants of poverty and social exclusion elaborated • Number of countries trained in HD audit methodology	of local and national policies established • Methodology for HD audits of trade policies in Central Asia elaborated and tested 2008: • Methodology for HD and MDG audits developed and tested • Methodologies on vulnerability assessment codified and shared with CoP 2009 • Methodology for HD and MDG audits shared and implemented in at least one country • Inventory of vulnerability projects updated	4.3 Inventory of projects and policies targeting vulnerability issues	AI, SM
Total			**$475,000**

VIII. Annual work plans
Annual Work Plan for 2007

Title of the project: *Understanding Poverty in Human Development Context in Central and Eastern Europe and the CIS*

Project execution modality: DEX

Project duration: from January 2007 till December 2009

Project Atlas ID: _____

EXPECTED OUTPUTS & MONITORING ACTIVITIES	Key Activities/Annual Output targets — *List all the activities to be undertaken during the year towards stated output*	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET			
		Q1	Q2	Q3	Q4		FUND ID	DONOR ID	Budget code	Amount
Output 1. National capacities for HD and MDG data production and usage in policy making enhanced, including disaggregated data by vulnerable groups and sub-national administrative units	1. Capacity of data producers									
	2. Consolidation of data									
	3. Capacity of data users									
	4. DevInfo in national structures			X	X	JK	04200	TRAC	71100	$15,000
	5. Disaggregated poverty data repository									
	6. National/regional HD/MDG database									
Output 2. Improved understanding of stakeholders (students, civil society, policy makers) of human development and MDGs	1. Education Network									
	2. Summer courses			X	X	AI, SM	04200	TRAC	71600	$20,000
	3. Translation of HD/MDG literature									
	4. Localising MDGs									
	5. Professional requalification at country level									
	6. Social inclusion policy making									
Output 3. Supported and strengthened CoP of practitioners working in the area of HD and MDG.	1. Mentorship and newcomer trainings									
	2. CoP			X	X	AI, JC, SM, JK, VM	04200	TRAC	71600	$10,000
	3. Expert exchange and secondment									
	4. NHDRs and MDGRs									
	5. Regional/global HD events									
Output 4. Jointly elaborated and disseminated HD and MDG related knowledge products	1. KM products monitoring HD and vulnerability									
	2. HD and MDG audits			X	X	GV	04200	TRAC	71100	$52,000
	3. inventory of projects and policies									
TOTAL									TRAC	$ 97,000

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Annual Work Plan for 2008

Title of the project: *Understanding Poverty in Human Development Context in Central and Eastern Europe and the CIS*

Project execution modality: DEX

Project duration: from January 2007 till December 2009

Project Atlas ID:

EXPECTED OUTPUTS & MONITORING ACTIVITIES	Key Activities/Annual Output targets *List all the activities to be undertaken during the year towards stated output*	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET			
		Q1	Q2	Q3	Q4		FUND ID	DONOR ID	Budget code	Amount
Output 1. National capacities for HD and MDG data production and usage in policy making enhanced, including disaggregated data by vulnerable groups and sub-national administrative units	1. Capacity of data producers					AI, JK, SM		TRAC		$15,000
	2. Consolidation of data					AI, VM, JK, SM		TRAC		$5,000
	3. Capacity of data users					AI, VM, JK, SM		TRAC		$15,000
	4. DevInfo in national structures					JK		TRAC		$15,000
	5. Dissaggregated poverty data repository					JC, JK		TRAC		$5,000
	6. National/regional HD/MDG database					AI, JK		TRAC		$10,000
Output 2. Improved understanding of stakeholders (students, civil society, policy makers) of human development and MDGs	1. Education Network					AI, JC, SM		TRAC		$10,000
	2. Summer courses					AI, SM		TRAC		$20,000
	3. Translation of HD/MDG literature					AI, JC		TRAC		$10,000
	4. Localising MDGs					JC		TRAC		$10,000
	5. Professional requalification at country level					JC, VM		TRAC		$10,000
	6. Social inclusion policy making					SM				$10,000
Output 3. Supported and strengthened CoP of practitioners working in the area of HD and MDG.	1. Mentorship and newcomer trainings					AI, JC, SM, JK		TRAC		$7,000
	2. CoP					AI, JC, SM, JK, VM, CoP		TRAC		$10,000
	3. Expert exchange and secondment					AI, JC, CoP		TRAC		$10,000
	4. NHDRs and MDGRs					AI, JC		TRAC		$7,000
	5. Regional/global HD events					AI, JC, TS		TRAC		$5,000
Output 4. Jointly elaborated and disseminated HD and MDG related knowledge products	1. KM products monitoring HD and vulnerability									
	2. HD and MDG audits					AI, SM, GV		TRAC		$20,000
	3. Inventory of projects and policies									
TOTAL								TRAC		$ 194,000

Annual Work Plan for 2009

Title of the project: *Understanding Poverty in Human Development Context in Central and Eastern Europe and the CIS*

Project execution modality: DEX

Project duration: from January 2007 till December 2009

Project Atlas ID:

EXPECTED OUTPUTS & MONITORING ACTIVITIES	Key Activities/Annual Output targets — *List all the activities to be undertaken during the year towards stated output*	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET			
		Q1	Q2	Q3	Q4		FUN D ID	DONOR ID	Budget code	Amount
Output 1. National capacities for HD and MDG data production and usage in policy making enhanced, including disaggregated data by vulnerable groups and sub-national administrative units	1. Capacity of data producers					AI, JK, SM		TRAC		$15,000
	2. Consolidation of data					AI, VM, JK, SM		TRAC		$5,000
	3. Capacity of data users					AI, VM, JK, SM		TRAC		$15,000
	4. DevInfo in national structures					JK		TRAC		$10,000
	5. Dissaggregated poverty data repository					JC, JK		TRAC		$5,000
	6. National/regional HD/MDG database					AI, JK		TRAC		$5,000
Output 2. Improved understanding of stakeholders (students, civil society, policy makers) of human development and MDGs	1. Education Network					AI, JC, SM		TRAC		$10,000
	2. Summer courses					AI, SM		TRAC		$20,000
	3. Translation of HD/MDG literature					AI, JC		TRAC		$10,000
	4. Localising MDGs					JC		TRAC		$10,000
	5. Professional requalification at country level					JC, VM		TRAC		$10,000
	6. Social inclusion policy making									
Output 3. Supported and strengthened CoP of practitioners working in the area of HD and MDG.	1. Mentorship and newcomer trainings					AI, JC, SM, JK		TRAC		$7,000
	2. CoP					AI, JC, SM, JK, VM, CoP		TRAC		$20,000
	3. Expert exchange and secondment					AI, JC, CoP		TRAC		$10,000
	4. NHDRs and MDGRs					AI, JC		TRAC		$7,000
	5. Regional/global HD events					AI, JC, TS		TRAC		$5,000
Output 4. Jointly elaborated and disseminated HD and MDG related knowledge products	1. KM products monitoring HD and vulnerability									
	2. HD and MDG audits					AI, SM, GV		TRAC		$20,000
	3. Inventory of projects and policies									
TOTAL								TRAC		**$ 184,000**

SIGNATURE PAGE

Country: RBEC Region

UNDAF Outcome(s)/Indicator(s):

(Link to UNDAF outcome., If no UNDAF, leave blank)

Expected Outcome(s)/Indicator (s):

(CP outcomes linked to the SRF/MYFF goal and SL)   Improved understanding by COs, policy makers, CSOs of MDG and HD issues / No. of Statistical Officers (SOs) producing and disseminating disaggregated data, No. of policy papers using disaggregated data, No. of countries applying BRC methodologies in monitoring MDG/HD, No of MDG/HD Reports

Expected Output(s)/Indicator(s):   MYFF Service Line 1.1. "MDG country reporting and Poverty

(CP outcomes linked to the SRF/MYFF goal and service line) MYFF Service Line 1.2. "Pro-poor policy reform to achieve MDG targets". Outputs:

1/National capacities for HD and MDG data production an usage in policy making enhanced, including disaggregated data by vulnerable groups and sub-national administrative units; 2/ Improved understand. of stakeholders (students, civil society, policy-makers) of HD and MDG 3/ Support and maintain the CoP of practitioners working in the area of HD and MDGs

Implementing partner: UNDP, DEX

(designated institution/Executing agency)

Other Partners: A wide range of partnerships at the level of four RBEC sub-regions, including:

- employees of national statistical offices; national, regional and international policy analysts, country-level policy-makers; staff of line ministries, who are in the position to use the data, to formulate, monitor and evaluate policies; legislators particularly those involved in economic and social policies, statistical matters and access to information; other users of statistics whose role is to advocate for evidence-based policy;
- universities in the region, Oxford University and UNDP Virtual Development Academy, who teach HD or plan to incorporate HD course into their educational curriculum;
- NGOs working in the area of human development promotion;
- experts from the Bratislava Regional Centre;
- NHDR and MDG focal points;
- UNCT and UNDP country offices;
- UNDP sub-practices involved into vulnerability analysis, in particular addressing issues of social exclusion, gender, people with limited abilities as well as people living with HIV/AIDS.

Programme Period: 2007- 2009	Budget: US$ 475,000
Programme Component:	General Management Support Fee (7%): US$
Project Title: Understanding Poverty in Human Development Context in Central, Eastern Europe and CIS	Total budget: US$ 475,000
	Allocated resources: US$ 475,000
Project Duration: June 2007- December 2009	• Governments in kind_____
Management Arrangement: DEX	• Regular TRAC US$ 475,000
	Other: Donors US$

Agreed by (UNDP):_____